

STATEMENT ON LOBBYING ACTIVITIES

1. Public Statement

Just Russel does not currently engage in lobbying activities. The company does not seek to influence legislation, regulation or public policy decisions, whether directly or indirectly, through formal or informal channels.

Just Russel does not provide financial contributions, nor in-kind contributions, to political parties, candidates, campaigns or political organisations.

The company does not engage external lobbyists and is not involved in structured policy influencing through intermediary organisations or sector federations.

2. Future Changes

Should Just Russel decide in the future to engage in lobbying activities, the company will first draft and publish a formal Responsible Lobbying Policy.

3. Governance and Approval

This statement was formally approved by Just Russel's highest governing body. The Board of Directors/Executive Committee confirms that this statement will be reviewed annually.

4. Publication and Transparency

This statement is made publicly available on Just Russel's website and is accessible to all stakeholders.

Date of approval: 2/9/2026

For Just Russel,

Name: **Victor Mortreu**

Position: **CEO**

Signature:

A handwritten signature in black ink that reads "Victor Mortreu".